

Table 1: Summary of 2020/21 Capital Programme and Q3 Expenditure

Department	Q2 2020/21 Budget	Budget Adjust ment	Q3 2020/21 Budget	Q3 2020/21 Expenditure	Q3 Forecast	Forecast Variance	2020/21 Budget Remaining	2021/22 Budget	2022/23 Budget
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Adults Care & Support	1,976	220	2,196	454	996	-1,200	1,742	1,841	1,841
Community Solutions	187	0	187	66	187	0	121	-	-
CIL / S106	2,116	-396	1,720	504	743	-977	1,216	403	-
Core	4,576	-340	4,236	686	1,339	-2,897	3,550	-	-
Culture, Heritage & Recreation	8,908	-5,839	3,069	382	1,426	-1,643	2,687	6,405	466
Enforcement	1,116	0	1,116	98	937	-179	1,018	1,233	1,000
TfL schemes	596	1,840	2,436	472	1,686	-750	1,964	-	-
My Place	5,332	311	5,643	2,205	4,678	-965	3,438	5,000	4,850
Public Realm	3,391	0	3,391	893	3,391	0	2,498	50	-
Education, Youth & Childcare	19,193	0	19,193	12,154	20,205	1,012	7,039	12,200	4,422
Other	1,072	537	1,609	284	1,999	390	1,325	340	340
General Fund	48,463	-3,667	44,796	18,198	37,587	-7,209	26,598	27,472	12,919
HRA									
Stock Investment	38,458	0	38,458	5,537	17,952	-20,506	32,921	-	-
New Build Schemes	2,500	0	2,500	809	1,052	-1,448	1,691	-	-
Estate Renewal	8,000	0	8,000	6,542	9,000	1,000	1,458	-	-
HRA Total	48,958	0	48,958	12,888	28,004	-20,954	36,070	-	0
Investments									
Residential Developments	164,753	3,120	167,873	85,154	164,603	-3,270	82,719	271,287	229,285
Temporary Accommodation	12,949	0	12,949	7,993	12,572	-377	4,956	2,194	239
Commercial Investments	20,061	30,351	50,412	15,173	37,158	-13,254	35,239	27,084	6,534
Investments Total	197,763	33,471	231,235	108,320	214,333	-16,901	122,914	300,565	236,058
Transformation	2,777	0	2,777	670	5,887	3,110	2,107	-	-
Total Overall Budget	297,961	29,804	327,766	140,076	287,690	-41,955	187,689	328,037	248,977

Table 2: Detailed 2020/21 Capital Programme and Q3 Expenditure

Project	Name	Q2	Budget	Q3	Q3	Q3	Forecast	2020/21	2021/22	2022/23
		2020/21 Budget	Adjustment	2020/21 Budget	2020/21 Expenditure	Forecast	Variance	Budget Remaining	Budget	Budget
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Adults Care & Support										
FC00106	Disabled Facilities Grant	1,870	220	2,090	349	890	-1,200	1,742	1,841	1,841
FC03061	Social Care IT Replacement System	106	-	106	106	106	-	-	-	-
	Total for Adults Care & Support	1,976	220	2,196	454	996	-1,200	1,742	1,841	1,841
Community Solutions										
FC03060	Barking Learning Centre Works	182	-	182	65	182	-	117	-	-
FC04036	Upgrade & enhancement of Security Threat Management System at BLC	5	-	5	1	5	-	4	-	-
	Total for Community Solutions	187	-	187	66	187	-	121	-	-
Core										
	Ward Capital Spend	340	-340	-	-	-	-	-	-	-
FC02877	Oracle R12 Joint Services	175	-	175	33	42	-133	142	-	-
FC03052	Elevate ICT investment	3,482	-	3,482	368	793	-2,689	3,114	-	-
FC03059	Customer Services Channel Shift	116	-	116	-	136	20	116	-	-
FC03068	ICT End User Computing	463	-	463	285	368	-95	177	-	-
	Total for Core	4,576	-340	4,236	686	1,339	-2,897	3,550	-	-
CIL (external)										
FC05027	Kingsley Hall	150	-90	60	60	60	-	-	90	-
FC05028	Box Up Crime	270	-	270	5	50	-220	265	-	-
FC05029	East End Women's Museum	250	-	250	25	100	-150	225	-	-
FC05030	Green Community Infrastructure "Company Drinks"	59	-12	47	47	47	-	-	13	-
FC05031	Becontree Centenary- Create Lndon	697	-0	697	67	186	-511	630	-	-
FC05062	Litter in Parks (CIL)	96	-	96	-	-	-96	96	-	-
FC05063	BRL Thames Clipper (CIL)	300	-	300	300	300	-	-	300	-
	S106 Schemes	-	-	-	-	-	-	-	-	-
FC05032	Barking Town Centre Master Plan	294	-294	-	-	-	-	-	-	-

	Total for CIL & S106 Schemes	2,116	-395	1,720	504	743	-977	1,216	403	-
	Culture, Heritage & Recreation									
FC03032	Parsloes Park Activation	6,000	-5,900	100	-1	100	-	101	5,900	-
FC03090	Lakes	208	-	208	28	140	-68	180	150	150
FC04013	Park Infrastructure Enhancements	74	-	74	39	74	-0	35	20	-
FC04017	Fixed play facilities	85	-	85	1	50	-35	84	50	-
FC04018	Park Buildings – Response to 2014 Building Surveys	129	-	129	61	100	-29	68	75	-
FC04031	Reimagining Eastbury	100	-	100	78	100	-	22	-	-
FC04033	Redressing Valence	500	-	500	47	500	-	453	-	-
FC04043	The Abbey: Unlocking Barking's past, securing its future	139	3	142	2	50	-92	140	50	161
FC04080	Children's Play Spcs & Fac (CIL)	164	-	164	15	50	-114	149	55	55
FC04081	Parks & Open Spcs Strat 17	225	58	283	132	225	-58	151	100	100
FC04084	Central Park Masterplan Implementation	1,023	-	1,023	3	11	-1,012	1,020	-	-
FC04085	Play Facility at Valence Park'	5	-	5	5	5	-	-	5	-
FC05060	Safer Parks (CIL)	84	-	84	-	20	-64	84	-	-
FC05061	B&D Local Football Facility (CIL)	160	-	160	3	3	-157	157	-	-
FC04042	Community Halls	12	-	12	-3	12	-	15	-	-
	Projects with no budget	-	-	-	-29	-15	-15	29	-	-
	Total for Culture, Heritage & Recreation	8,908	-5,839	3,069	382	1,426	-1,644	2,688	6,405	466
	Enforcement									
FC02982	Consolidation & Expansion of CPZ	883	-	883	44	350	-533	839	1,000	1,000
FC04015	Enforcement Equipment	233	-	233	55	585	352	178	233	-
	Projects with no budget	-	-	-	-1	2	2	1	-	-
	Total for Enforcement	1,116	-	1,116	98	937	-180	1,018	1,233	1,000
	Transport for London schemes									
FC02898	Local Transport Plans	96	25	121	35	124	3	86	-	-
FC02964	Road Safety Improv Schms 19-20	-	48	48	48	48	-	-	-	-

FC05052	Dagenham Heathway 'Healthy Streets' Corridor Improvements	12	-	12	-	12	-	12	-	-
FC04094	Becontree Heath Low Emission	112	545	657	73	717	59	584	-	-
FC04095	Station Access Improv Prog	29	-6	23	23	23	-	-	-	-
FC04093	Heathway 'Healthy Streets' Corridor Improvements	-	35	35	35	35	-	-	-	-
FC05056	Valance Avenue 'Healthy Streets' Corridor Improvements	-	51	51	-	51	-	51	-	-
FC05057	Eastbury Manor House Access	-	51	51	-	51	-	51	-	-
FC05058	Minor Works (Various Locations)	347	-	347	230	347	-	117	-	-
FC02994	Renwick Rd/Choats Rd Saf Imprv	-	3	3	3	-	-3	-	-	-
FC03025	Gale St Corr Improv	-	24	24	24	-	-24	-	-	-
FC05079	Cycle Future Route 10	-	450	450	-	148	-302	450	-	-
FC05080	Low Traffic Neighbourhood	-	613	613	-	130	-483	613	-	-
	Total for TfL schemes	596	1,841	2,436	472	1,686	-750	1,964	-	-
	My Place									
FC03064	Street Lighting Prog 2015-2019	256	-	256	63	256	-	193	-	-
FC03065	HIP 2016-17 Footways & Carriageways	3,119	-	3,119	1,706	3,119	-	1,413	3,520	3,485
FC04064	Bridges and Structures	875	-77	799	101	375	-423	698	300	300
FC03011	Struct Rep's & Maintce-Bridges	-	77	77	43	77	-	33	-	-
FC05016	FRIZLANDS DEPOT WASHBAY	80	-	80	83	83	3	-3	-	-
FC05018	Stock Condition Survey	414	-	414	192	394	-20	222	1,000	1,000
FC05055	Road Safety Improvements Programme (Various Locations)	65	102	168	5	112	-55	163	150	-
FC04063	Flood Risk and Drainage Grant (Formally Flood Risk Management)	200	-	200	-	20	-180	200	-	-
FC04029	Engineering Works (Road Safety)	79	86	165	8	115	-50	157	-	-
FC04019	Replacement of Winter Maintenance Equipment / Gully Motors	8	-	8	3	8	-	5	-	-
FC05048	Procuring in cab tech for waste vehicles and subsequent licences etc	235	-125	110	-	110	-	110	30	65

FC05075	Reside Capital - Abbey Road	-	88	88	-	-	-88	88	-	-
FC05077	Community Hubs & Dispersed Working	-	160	160	-	-	-160	160	-	-
	Projects with no budget	-	-	-	-	9	9	-	-	-
	Total for My Place	5,332	311	5,643	2,205	4,678	-965	3,438	5,000	4,850
	Public Realm	-	-	-	-	-	-	-	-	-
FC04012	Bins Rationalisation	50	-	50	-	50	-	50	50	-
FC04070	Vehicle Fleet Replacement	3,129	-	3,129	895	3,129	-	2,233	-	-
FC03083	Chadwell Heath Cemetery Extension	149	-	149	-	149	-	149	-	-
FC04028	Hand Arm Vibration	42	-	42	-	42	-	42	-	-
FC04016	On-vehicle Bin Weighing System for Commercial Waste	16	-	16	-	16	-	16	-	-
FC04014	Refuse fleet	5	-	5	-2	5	-	8	-	-
	Total for Public Realm	3,391	-	3,391	893	3,391	-	2,498	50	-
	Education Youth & Childcare									
FC02920	Warren / Furze Expansion	69	-	69	60	69	-	8	-	-
FC03042	Additional SEN Provision	4	-	4	1	1	-3	3	-	-
FC03043	Pupil Intervention Project (PIP)	143	-	143	155	144	1	-12	-	-
FC04052	SEND 2018-21	1,300	-	1,300	959	1,300	-	341	1,057	-
FC04053	School Conditions Allocation 2018-20	314	-	314	13	100	-214	301	-	-
FC04059	Chadwell Heath	-	-	-	-	-	-	-	100	500
FC04072	School Condition Alctns 18-19	1,400	-	1,400	1,029	1,200	-200	371	57	-
FC04087	SCA 2019/20 (A)	526	-	526	279	526	-	246	-	-
FC04097	Trinity Special School Expansion	967	-	967	623	967	-	344	-	-
FC05033	SCA PRIORITY WORKS 20/22	2,200	-	2,200	2,604	3,000	800	-404	2,063	-
FC05034	Schools Expansion Prog. 20/22	900	-	900	798	1,000	100	102	1,008	-
FC05040	Healthy School	332	-	332	-	332	-	332	-	-
FC05069	SCA 20-21	500	-	500	274	500	-	226	3,500	1,658
	Primary	-	-	-	-	-	-	-	-	-
FC03053	Gascoigne Primary 5forms to 4 forms	219	-	219	-	100	-119	219	-	-
FC04058	Marks Gate Infants & Juniors 18-20	650	-	650	445	650	-	205	1,800	50

FC04071	Roding Primary Classroom Reinst.	84	-	84	-	88	4	84	-	-
FC04098	Ripple Suffolk Primary	750	-	750	174	858	108	576	103	-
FC05078	Greatfields Primary	700	-	700	-	700	-	700	300	700
	Secondary	-	-	-	-	-	-	-	-	-
FC03018	Eastbury Secondary	232	-	232	60	60	-172	172	-	-
FC03020	Dagenham Park	84	-	84	-	20	-64	84	-	-
FC03022	New Gascoigne Secondary	7,108	-	7,108	3,781	7,108	-	3,327	1,612	913
FC03054	Lymington Fields New School	611	-	611	773	1,205	594	-162	600	600
FC03078	Barking Abbey Expansion 2016-18	98	-	98	108	237	139	-10	-	-
	Projects with no budget	-	-	-	16	40	40	-16	-	-
	Total for Education Youth & Childcare	19,193	-	19,193	12,154	20,205	1,012	7,038	12,200	4,422
	Other									
FC02811	Ward Capital Spend	-	575	575	35	575	-	539	340	340
FC02969	Creative Industry	160	-	160	160	160	-	-	-	-
FC03099	Abbey Green & Barking Town Centre Conservation Area Townscape HLF	276	-	276	68	200	-76	209	-	-
FC04051	Street Property Acquisition 2017-19	50	-	50	-	50	-	50	-	-
FC04056	Abbey Road Infrastructure	11	-	11	-	11	-	11	-	-
FC05038	82A AND 82B OVAL ROAD SOUTH	325	-	325	-	325	-	325	-	-
	Travelodge Isle of Dogs	250	-250	-	-	250	250	-	-	-
	TBD	-	117	117	-	-	-117	117	-	-
	TBD	-	95	95	-	-	-95	95	-	-
	Projects with no budget	-	-	-	21	429	429	-21	-	-
	Total for Other	1,072	537	1,609	284	1,999	390	1,325	340	340
	General Fund Total	48,462	-3,666	44,796	18,198	37,586	-7,210	26,598	27,472	12,919
	HRA									
	Stock Investment (My Place)									
FC00100	Aids and Adaptations	1,701	-	1,701	360	705	-996	1,341	-	-

FC02933	Voids	2,000	-	2,000	270	1,514	-486	1,730	-
FC03039	Estate Roads & Environ 18/19	1	-	1	-2	-	-1	3	-
FC03045	External Fabric – Blocks	35	-	35	-4	-	-35	39	-
FC03048	Fire Safety Imp – 2015/16	65	-	65	92	167	102	-27	-
FC04002	Lift Replacement Programme	1,700	-	1,700	173	1,417	-284	1,527	-
FC04003	Domestic Heating Replacement	500	-	500	56	124	-376	444	-
FC04004	Box-Bathroom Refurb	631	-	631	-	150	-481	631	-
FC04006	Minor Works & Replacements	1,000	-	1,000	-	-	-1,000	1,000	-
FC05002	Externals 1 - Houses & Blocks	10,058	-	10,058	868	4,169	-5,889	9,190	-
FC05003	Externals 2 - Houses & Blocks	2,000	-	2,000	361	1,695	-305	1,639	-
FC05004	Door Entry Systems	1,200	-	1,200	-8	32	-1,168	1,208	-
FC05005	Compliance	1,190	-	1,190	616	512	-677	574	-
FC05006	Fire Safety Improvement Works	1,193	-	1,193	23	5	-1,188	1,169	-
FC05007	Fire Doors	3,979	-	3,979	24	1,635	-2,344	3,955	-
FC05008	De-Gassing of Blocks	106	-	106	-	-	-106	106	-
FC05009	Lateral Mains	1,000	-	1,000	-	-	-1,000	1,000	-
FC05011	Communal Boilers	512	-	512	8	8	-504	504	-
FC05013	Estate Roads Resurfacing	2,000	-	2,000	1,675	3,245	1,245	325	-
FC05014	Energy Efficiency inc Green Street	1,500	-	1,500	11	90	-1,410	1,489	-
FC05015	Other Works	1,142	-400	742	267	500	-242	475	-
FC03027	ESCO	74	-	74	0	-	-74	74	-
FC05000	DH Internal	4,872	-	4,872	736	1,975	-2,897	4,135	-
FC05068	Adaptations and Extensions	-	400	400	-	-	-400	400	-
	Projects with no budget	-	-	-	11	11	11	-11	-
	Total for Stock Investment (My Place)	38,458	-	38,458	5,537	17,952	-20,506	32,921	-
FC02820	Estate Renewal	8,000	-	8,000	6,542	9,000	1,000	1,458	-
	Estate Renewal	8,000	-	8,000	6,542	9,000	1,000	1,458	-
	New Build Schemes								
FC03009	Leys Phase 2	4	37	41	41	5	-36	-	-

FC02931	Leys New Build Dev (HRA)	-	43	43	-	-	-43	43	-	-
FC03071	Mellish and Sugden	1,936	265	2,201	566	834	-1,366	1,635	-	-
FC04090	Site London Rd/North Street	16	-8	8	8	3	-4	-	-	-
FC02970	Marks Gate	144	6	150	138	145	-5	12	-	-
FC02989	North St/Ilchestr Rd New Build	-	57	57	57	57	-	-	-	-
	Adaptations and Extensions	400	-400	-	-	-	-	-	-	-
	Projects with no budget	-	-	-	-	7	7	-	-	-
	Total for HRA New Builds	2,500	-0	2,500	809	1,052	-1,448	1,691	-	-
		-	-	-	-	-	-	-	-	-
	Total for HRA	48,958	-0	48,958	12,888	28,004	-20,953	36,069	-	-
	Investment Strategy & Be First									
	Commercial Investments									
FC04091	Welbeck Wharf	8,000	-	8,000	6,545	6,603	-1,397	1,455	-	-
FC04102	CR27	250	-	250	24	200	-50	226	-	-
FC05024	Film Studios	3,400	-	3,400	-4,328	-4,410	-7,810	7,728	-	-
FC04057	Travelodge Dagenham	969	-	969	7	7	-961	961	-	-
FC05037	Dagenham Road Street Purchases	92	-	92	92	92	-	-	-	-
FC05049	Innovative Sites Programme	-	143	143	7	-	-143	135	-	-
FC04086	Travelodge Isle of Dogs	-	250	250	-3	20	-230	253	230	-
	Barking Business Centre	-	21,700	21,700	-	21,700	-	21,700	-	-
FC05070	23 Thames Road	-	6,000	6,000	5,596	5,596	-404	404	-	-
FC05067	Dagenham Heathway	7,350	-	7,350	7,195	7,350	-	155	-	-
FC05072	Industria	-	2,259	2,259	39	-	-2,259	2,220	26,854	6,534
	Total for Commercial	20,061	30,352	50,412	15,173	37,158	-13,254	35,239	27,084	6,534
	Residential Developments									
FC04067	12 Thames Road	7,930	-	7,930	2,277	5,187	-2,742	5,653	33,529	25,712
FC04065	200 Becontree	4,518	-	4,518	1,657	3,874	-643	2,861	1,153	655
FC03089	Becontree Heath New Build	376	-	376	1,022	1,217	841	-646	-	-
FC03072	Sacred Heart	4,968	-	4,968	2,847	4,934	-34	2,121	3,137	226
FC04069	Crown House	29,922	-	29,922	13,989	28,401	-1,521	15,933	24,412	1,599

FC04062	Gascoigne East Phase 2	21,336	-	21,336	10,772	14,544	-6,792	10,564	11,607	639
FC05026	Gascoigne East Phase 3	2,833	-	2,833	2,242	4,297	1,464	591	19,891	57,519
FC02985	Gascoigne West (Housing Zone)	-	-	-	376	342	342	-376	-	-
FC04099	Gascoigne West P1 Development	36,648	-	36,648	25,958	40,232	3,584	10,689	26,145	7,460
FC05025	Gascoigne West Phase 2	12,992	-	12,992	2,414	18,973	5,981	10,579	41,626	54,060
FC03086	A House for Artists	2,581	-	2,581	1,765	3,012	431	816	2,012	299
FC04068	Oxlow Road	1,332	-	1,332	112	1,943	611	1,220	10,387	4,140
FC05035	Padnall Lake	4,652	-	4,652	1,189	6,396	1,744	3,463	32,324	28,520
FC04075	Rainham Road South	2,655	-	2,655	-	-	-2,655	2,655	10,569	6,534
FC04066	Roxwell Road	1,376	-	1,376	132	1,265	-111	1,244	11,324	10,645
FC03080	Royal British Legion	284	-	284	267	510	226	17	4,348	10,883
FC03084	Sebastian Court - Redevelop	16,681	-	16,681	7,373	15,035	-1,646	9,308	5,219	262
FC05065	Chequers Lane	9,661	-	9,661	8,144	9,941	280	1,517	11,785	4,097
FC05066	Beam Park	-	175	175	-	-	-175	175	-	-
FC05073	Gascoigne East 3B	-	2,940	2,940	1	-	-2,940	2,939	9,893	12,171
FC05020	Woodward Road	4,010	-	4,010	1,905	4,320	310	2,105	11,927	3,863
FC05071	Brocklebank Lodge	-	-	-	588	-	-	-588	-	-
FC05023	GLA-Housing Zone 2019	-	5	5	5	5	-	-	-	-
	Projects with no budget	-	-	-	119	175	175	-119	-	-
	Total for Residential	164,753	3,120	167,873	85,154	164,603	-3,270	82,720	271,287	229,285
	Temporary Accommodation									
FC04077	Weighbridge	2,358	-	2,358	975	2,252	-106	1,383	-	-
FC04078	Wivenhoe Containers	3,076	-	3,076	2,333	3,066	-10	743	-	-
FC05021	Grays Court	5,036	-	5,036	4,557	6,189	1,152	479	-	-
FC04101	Margaret Bondfield	2,479	-	2,479	129	1,017	-1,463	2,351	2,194	239
	Projects with no budget	-	-	-	-	50	50	-	-	-
	Total for Temporary Accommod.	12,949	-	12,949	7,993	12,572	-377	4,956	2,194	239
		-	-	-	-	-	-	-	-	-
	Total for Investment Strategy	197,763	33,472	231,235	108,319	214,334	-16,901	122,916	300,565	236,058

Transformation Capital										
FC04008	Customer Access Strategy (CAS)	620	-	620	20	467	-153	600	-	-
FC04009	New Ways of Working Programme	517	-	517	158	-	-517	359	-	-
FC04049	Community Solutions	1,111	-	1,111	331	740	-371	781	-	-
FC05019	Children's Improvement Programme	528	-	528	161	467	-61	368	-	-
F25250	Core	-	-	-	-	2,652	2,652	-	-	-
F25290	BD Way, Adults Improvement Programme, and dispersed working	-	-	-	-	303	303	-	-	-
F25400	ERP	-	-	-	-	1,258	1,258	-	-	-
Total for Transformation Capital		2,777	-	2,777	670	5,887	3,110	2,107	-	-
		-	-	-	-	-	-	-	-	-
Total Overall Budget		297,960	29,806	327,766	140,076	285,811	-41,955	187,690	328,037	248,978